# 2027年3月期　中間期
# 決算説明会ファクトデータ

## FY2026 1H Results Briefing Fact Data

ハウス食品グループ本社株式会社

## 1.連結決算業績／Consolidated Results

| | | 22.3期(FY2021)<br>通期(Full year) | 23.3期(FY2022)<br>通期(Full year) | 24.3期(FY2023)<br>通期(Full year) | 25.3期(FY2024)<br>通期(Full year) | 26.3期(FY2025)<br>第2四半期(1H) | 26.3期(FY2025)<br>通期(Full year) | 27.3期(FY2026)<br>第2四半期(1H) | 27.3期(FY2026)<br>修正予想<br>(Revised Forecast) |
|---|---|---|---|---|---|---|---|---|---|
| 売上高<br>Net sales | 百万円<br>Million yen | 253,386 | 275,060 | 299,600 | 315,418 | 153,602 | 316,977 | 156,393 | 324,000 |
| 売上原価<br>Cost of sales | 百万円<br>Million yen | 158,383 | 177,157 | 190,644 | 199,508 | 97,773 | 198,886 | 98,244 | ― |
| 販売費及び一般管理費<br>Selling, general and administrative expenses | 百万円<br>Million yen | 75,776 | 81,218 | 89,486 | 95,907 | 49,961 | 99,845 | 51,055 | ― |
| 営業利益<br>Operating profit | 百万円<br>Million yen | 19,227 | 16,686 | 19,470 | 20,004 | 5,868 | 18,246 | 7,094 | 17,500 |
| EBITDA ※1 | 百万円<br>Million yen | 30,112 | 28,493 | 33,002 | 33,940 | 12,597 | 31,840 | 13,643 | 31,000 |
| 経常利益<br>Ordinary profit | 百万円<br>Million yen | 21,125 | 18,300 | 21,085 | 21,388 | 6,448 | 19,526 | 7,713 | 18,700 |
| 親会社株主に帰属する当期純利益<br>Profit attributable to owners of parent | 百万円<br>Million yen | 13,956 | 13,672 | 17,580 | 12,493 | 5,601 | 7,360 | 9,839 | 17,000 |
| 1株当たり当期純利益<br>Profit per share | 円<br>yen | 139.75 | 139.63 | 180.53 | 131.86 | 60.02 | 79.72 | 110.09 | 194.55 |
| 投下資本利益率<br>ROIC（Return on invested capital） | % | ― | ― | 4.6 | 4.5 | ― | 4.1 | ― | 4.1 |
| 総資産回転率<br>ATO（Total asset turnover） | 回<br>Times | 0.67 | 0.71 | 0.72 | 0.73 | ― | 0.73 | ― | 0.76 |
| 売上高営業利益率<br>ROS（Return on sales） | % | 7.6 | 6.1 | 6.5 | 6.3 | 3.8 | 5.8 | 4.5 | 5.4 |
| EBITDAマージン<br>EBITDA margin | % | 11.9 | 10.4 | 11.0 | 10.8 | 8.2 | 10.0 | 8.7 | 9.6 |
| 総資産営業利益率<br>ROA（Return on assets） | % | 5.1 | 4.3 | 4.7 | 4.6 | ― | 4.2 | ― | 4.1 |
| 自己資本当期純利益率<br>ROE（Return on equity） | % | 5.3 | 5.1 | 6.2 | 4.3 | ― | 2.5 | ― | 6.0 |
| 1株当たり配当額<br>Dividend per share | 円<br>yen | 46 | 46 | 47 | 48 | 24 | 70 | 50 | 100 |
| 総還元性向<br>Total payout ratio | % | ― | ― | 37.4 | 84.4 | ― | 223.2 | ― | ― |
| 配当性向<br>Payout ratio | % | 32.9 | 32.9 | 26.0 | 36.4 | 40.0 | 87.8 | 45.4 | 51.4 |
| 総資産<br>Total assets | 百万円<br>Million yen | 382,021 | 396,910 | 431,836 | 435,074 | 424,060 | 437,275 | 422,277 | 413,683 |
| 純資産<br>Net assets | 百万円<br>Million yen | 298,567 | 301,335 | 321,609 | 322,878 | 318,364 | 322,715 | 314,173 | 300,290 |
| 自己資本<br>Shareholders’ equity | 百万円<br>Million yen | 268,966 | 272,285 | 292,208 | 292,823 | 289,208 | 292,809 | 284,753 | 270,595 |
| 自己資本比率<br>Equity ratio | % | 70.4 | 68.6 | 67.7 | 67.3 | 68.2 | 67.0 | 67.4 | 65.4 |
| 1株当たり純資産<br>Net assets per share | 円<br>yen | 2,700.99 | 2,791.56 | 3,016.19 | 3,113.86 | 3,123.07 | 3,223.48 | 3,237.41 | 3,203.37 |
| 営業キャッシュ・フロー<br>Cash flows from operating activities | 百万円<br>Million yen | 16,140 | 19,483 | 25,571 | 26,568 | 4,344 | 24,474 | 6,027 | ― |
| 投資キャッシュ・フロー<br>Cash flows from investing activities | 百万円<br>Million yen | △ 10,398 | △ 21,467 | △ 2,299 | △ 12,281 | 1,764 | 325 | 2,903 | ― |
| 財務キャッシュ・フロー<br>Cash flows from financing activities | 百万円<br>Million yen | △ 10,068 | △ 12,739 | △ 7,382 | △ 9,060 | △ 10,336 | △ 19,365 | △ 17,150 | ― |

※1 EBITDA ＝ 営業利益（のれん償却前）＋減価償却費／Operating profit (before amortization of goodwill) + Depreciation

**2.事業セグメント別売上高・営業利益の状況／Net Sales and Operating Profit by Business Segment**

○売上高／Net sales

| | | 22.3期(FY2021)<br>通期(Full year) | 23.3期(FY2022)<br>通期(Full year) | 24.3期(FY2023)<br>通期(Full year) | 25.3期(FY2024)<br>通期(Full year) | 26.3期(FY2025)<br>第2四半期(1H) | 26.3期(FY2025)<br>通期(Full year) | 27.3期(FY2026)<br>第2四半期(1H) | 27.3期(FY2026)<br>修正予想<br>(Revised Forecast) |
|---|---|---|---|---|---|---|---|---|---|
| 香辛・調味加工食品事業 | 百万円 | 117,422 | 119,802 | 126,287 | 131,402 | 61,748 | 132,149 | 64,815 | 138,000 |
| Spice/Seasoning/Processed Food Business | Million yen | | | | | | | | |
| 健康食品事業 | 百万円 | 14,432 | 16,520 | 16,865 | 17,043 | 8,660 | 16,854 | 8,700 | 18,000 |
| Health Food Business | Million yen | | | | | | | | |
| 海外食品事業 | 百万円 | 39,110 | 48,875 | 56,375 | 62,407 | 30,545 | 63,404 | 33,844 | 67,700 |
| International Food Business | Million yen | | | | | | | | |
| 米国事業 | 百万円 | 14,793 | 21,196 | 31,612 | 34,796 | 16,517 | 33,353 | 16,787 | 34,200 |
| Business in the United Sates | Million yen | | | | | | | | |
| 中国事業 | 百万円 | 8,545 | 10,660 | 11,038 | 11,513 | 6,199 | 12,852 | 7,801 | 15,000 |
| Business in China | Million yen | | | | | | | | |
| 東南アジア事業 | 百万円 | 10,847 | 12,087 | 8,661 | 11,262 | 5,643 | 11,622 | 6,911 | 13,400 |
| Businesses in Southeast Asia | Million yen | | | | | | | | |
| タイ機能性飲料事業 | 百万円 | 10,496 | 11,448 | 7,850 | 9,687 | 4,843 | 10,011 | 5,877 | 11,500 |
| Functional drinks business in Thailand | Million yen | | | | | | | | |
| 外食事業 | 百万円 | 45,422 | 48,371 | 55,132 | 60,986 | 32,004 | 65,507 | 35,223 | 72,600 |
| Restaurant Business | Million yen | | | | | | | | |
| その他食品関連事業 | 百万円 | 45,571 | 50,699 | 55,045 | 54,405 | 26,241 | 50,063 | 19,871 | 39,500 |
| Other Food Related Business | Million yen | | | | | | | | |
| 調整額（消去） | 百万円 | △ 8,571 | △ 9,206 | △ 10,103 | △ 10,824 | △ 5,596 | △ 10,999 | △ 6,060 | △ 11,800 |
| Adjustment (elimination) | Million yen | | | | | | | | |

（参考） グループ会社 売上高

(Reference) Group Company Net Sales

| | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| ヴォークス・トレーディング（連結）※2 | 百万円 | 24,514 | 29,649 | 33,784 | 33,697 | 16,327 | 34,087 | 18,915 | 37,600 |
| VOX Trading Co.,Ltd.(consolidated) | Million yen | | | | | | | | |

※2:その他食品関連事業に含む。所在地は日本であり、事業内容は農産物、食品などの輸出入・販売

/Included in Other Food Related Business. Located in Japan, business activities include import, export and sales of agricultural products and foodstuffs.

○営業利益／Operating profit

| | | 22.3期(FY2021)<br>通期(Full year) | 23.3期(FY2022)<br>通期(Full year) | 24.3期(FY2023)<br>通期(Full year) | 25.3期(FY2024)<br>通期(Full year) | 26.3期(FY2025)<br>第2四半期(1H) | 26.3期(FY2025)<br>通期(Full year) | 27.3期(FY2026)<br>第2四半期(1H) | 27.3期(FY2026)<br>修正予想<br>(Revised Forecast) |
|---|---|---|---|---|---|---|---|---|---|
| 香辛・調味加工食品事業 | 百万円 | 12,628 | 7,915 | 10,832 | 12,816 | 2,999 | 12,838 | 3,807 | 11,400 |
| Spice/Seasoning/Processed Food Business | Million yen | | | | | | | | |
| 健康食品事業 | 百万円 | △ 138 | 1,908 | 2,464 | 2,437 | 945 | 1,527 | 949 | 1,800 |
| Health Food Business | Million yen | | | | | | | | |
| 海外食品事業 | 百万円 | 5,250 | 5,424 | 3,067 | 3,044 | 1,448 | 3,361 | 2,386 | 4,200 |
| International Food Business | Million yen | | | | | | | | |
| 米国事業 | 百万円 | 754 | 579 | 49 | △ 300 | △ 526 | △ 1,056 | △ 418 | △ 600 |
| Business in the United Sates | Million yen | | | | | | | | |
| 中国事業 | 百万円 | 1,329 | 1,589 | 1,094 | 1,030 | 719 | 1,464 | 1,133 | 1,800 |
| Business in China | Million yen | | | | | | | | |
| 東南アジア事業 | 百万円 | 2,320 | 2,659 | 1,377 | 1,694 | 901 | 1,805 | 1,305 | 2,300 |
| Businesses in Southeast Asia | Million yen | | | | | | | | |
| タイ機能性飲料事業 | 百万円 | 2,394 | 2,705 | 1,444 | 1,640 | 869 | 1,767 | 1,253 | 2,300 |
| Functional drinks business in Thailand | Million yen | | | | | | | | |
| 外食事業 | 百万円 | 1,502 | 2,268 | 3,395 | 3,604 | 1,861 | 3,388 | 1,426 | 3,600 |
| Restaurant Business | Million yen | | | | | | | | |
| その他食品関連事業 | 百万円 | 1,480 | 1,234 | 1,930 | 1,235 | 474 | 905 | 598 | 1,000 |
| Other Food Related Business | Million yen | | | | | | | | |
| 調整額（消去） | 百万円 | △ 1,494 | △ 2,062 | △ 2,218 | △ 3,132 | △ 1,860 | △ 3,774 | △ 2,072 | △ 4,500 |
| Adjustment (elimination) | Million yen | | | | | | | | |

（参考） グループ会社 営業利益

(Reference) Group Company Operating Profit

| | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| ヴォークス・トレーディング（連結）※2 | 百万円 | 898 | 924 | 1,305 | 1,211 | 593 | 1,063 | 571 | 1,000 |
| VOX Trading Co.,Ltd.(consolidated) | Million yen | | | | | | | | |

※2:その他食品関連事業に含む。所在地は日本であり、事業内容は農産物、食品などの輸出入・販売

/Included in Other Food Related Business. Located in Japan, business activities include import, export and sales of agricultural products and foodstuffs.

（参考）期中平均為替レート/(Reference)Average Exchange Rate During the Period

| | | | 22.3期(FY2021)<br>通期(Full year) | 23.3期(FY2022)<br>通期(Full year) | 24.3期(FY2023)<br>通期(Full year) | 25.3期(FY2024)<br>通期(Full year) | 26.3期(FY2025)<br>第2四半期(1H) | 26.3期(FY2025)<br>通期(Full year) | 27.3期(FY2026)<br>第2四半期(1H) | 27.3期(FY2026)<br>修正予想<br>(Revised Forecast) |
|---|---|---|---|---|---|---|---|---|---|---|
| 米国/United States | USD | 円/yen | 110.37 | 132.08 | 141.20 | 152.24 | 147.48 | 149.78 | 158.59 | 158.59 |
| 中国/China | CNY | 円/yen | 17.12 | 19.50 | 19.87 | 21.12 | 20.34 | 20.87 | 23.13 | 23.13 |
| タイ/Thailand | THB | 円/yen | 3.43 | 3.74 | 4.06 | 4.33 | 4.42 | 4.57 | 4.91 | 4.91 |

（参考）為替影響額/(Reference)Foreign Exchange Impact

| | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| 米国事業/Business in the United States | | | | | | | | | |
| 売上高/Net Sales | 百万円/Million yen | 528 | 3,484 | 2,042 | 2,523 | △ 737 | △548 | 1,176 | 1,900 |
| 営業利益/Operating Profit | | 27 | 95 | 3 | △22 | 23 | 17 | △ 29 | △ 33 |
| 中国事業/Business in China | | | | | | | | | |
| 売上高/Net Sales | 百万円/Million yen | 849 | 1,301 | 206 | 681 | △ 277 | △154 | 941 | 1,466 |
| 営業利益/Operating Profit | | 132 | 194 | 20 | 61 | △ 32 | △18 | 137 | 176 |
| タイ機能性飲料事業/Functional drinks business in Thailand | | | | | | | | | |
| 売上高/Net Sales | 百万円/Million yen | 92 | 949 | 619 | 604 | 208 | 526 | 587 | 796 |
| 営業利益/Operating Profit | | 21 | 224 | 114 | 102 | 37 | 93 | 125 | 159 |

**3.エリア別売上高の状況／Net Sales by Geographical Area**

| | | 22.3期(FY2021)<br>通期(Full year) | 23.3期(FY2022)<br>通期(Full year) | 24.3期(FY2023)<br>通期(Full year) | 25.3期(FY2024)<br>通期(Full year) | 26.3期(FY2025)<br>第2四半期(1H) | 26.3期(FY2025)<br>通期(Full year) | 27.3期(FY2026)<br>第2四半期(1H) |
|---|---|---|---|---|---|---|---|---|
| 日本 | 百万円 | 202,982 | 213,373 | 228,178 | 236,766 | 115,058 | 235,477 | 112,605 |
| Japan | Million yen | | | | | | | |
| 東アジア | 百万円 | 17,802 | 20,380 | 22,048 | 22,526 | 11,323 | 25,102 | 13,853 |
| East Asia | Million yen | | | | | | | |
| 東南アジア | 百万円 | 14,119 | 15,776 | 12,489 | 14,948 | 7,545 | 15,841 | 9,254 |
| Southeast Asia | Million yen | | | | | | | |
| 北米 | 百万円 | 16,911 | 23,806 | 35,050 | 38,674 | 18,549 | 37,747 | 18,897 |
| North America | Million yen | | | | | | | |
| その他 | 百万円 | 1,572 | 1,725 | 1,836 | 2,504 | 1,127 | 2,809 | 1,784 |
| Other | Million yen | | | | | | | |

**4.事業セグメントの内容＜2026年9月末現在＞／Content of Business Segments (As of Septenber 30, 2026)**

| 事業セグメント／Business segments | グループ会社名／Group company name |
|---|---|
| 香辛・調味加工食品事業<br>Spice/Seasoning/Processed Food Business | ハウス食品／House Foods Corporation<br>ハウスギャバン／House Gaban Corporation<br>ギャバン スパイスマニュファクチャリング／Gaban Spice Manufacturing (M) SDN. BHD.<br>マロニー／Malony Co., Ltd.<br>サンハウス食品／Sun House Foods Corporation<br>サンサプライ／ Sun Supply Corporation<br>ハウスあいファクトリー／House Ai-Factory Corporation<br>朝岡スパイス／Asaoka Spice K.K.<br>ハウス食品グループ東北工場／House Foods Group Tohoku Factory Inc. |
| 健康食品事業<br>Health Food Business | ハウスウェルネスフーズ／House Wellness Foods Corporation |
| 海外食品事業<br>International Food Business | ハウスフーズホールディングUSA／House Foods Holding USA, Inc.<br>ハウスフーズアメリカ／House Foods America Corporation<br>キーストーンナチュラルホールディングス／Keystone Natural Holdings, LLC<br>ネイチャーソイ／Nature Soy, LLC<br>スーペリアナチュラル／Superior Natural ULC<br>エルブリトーメキシカンフードプロダクツ／El Burrito Mexican Food Products Corporation<br>ハウスビーナチュラ／House BEANatura GmbH<br>ハウス食品（中国）投資／House Foods China Inc.<br>上海ハウス食品／Shanghai House Foods Co., Ltd.<br>大連ハウス食品／Dalian House Foods Co., Ltd.<br>浙江ハウス食品／Zhejiang House Foods Co., Ltd.<br>ハウスフーズベトナム／House Foods Vietnam Co., Ltd.<br>ハウス食品グループアジアパシフィック／House Foods Group Asia Pacific Co.,Ltd.<br>ハウスオソサファフーズ／House Osotspa Foods Co., Ltd.<br>ハウス＆ヴォークスインドネシア／PT House And Vox Indonesia<br>ササハウスフーズインドネシア／PT Sasa Housefoods Indonesia<br>台湾ハウス食品／House Foods Taiwan Corporation<br>ハウスフーズインドネシア／PT.House Foods Indonesia |
| 外食事業<br>Restaurant Business | 壱番屋／Ichibanya Co., Ltd.<br>大黒商事／Daikoku Shoji Co., Ltd.<br>竹井／Takei Co., Ltd.<br>LFD JAPAN／LFD JAPAN Co., Ltd.<br>KOZOU／KOZOU Co.,Ltd.<br>ITEカンパニー／ITE COMPANY Co.,Ltd.<br>GAKU/GAKU Inc.<br>me/ me Co.,Ltd.<br>イチバンヤUSA／Ichibanya USA, Inc.<br>イチバンヤインターナショナルUSA／Ichibanya International USA, Inc.<br>壱番屋レストラン管理（中国）／Ichibanya Restaurant Management (China) Co., Ltd.<br>台湾壱番屋／Taiwan Ichibanya Inc.<br>壱番屋国際香港／Ichibanya International Hong Kong Limited<br>壱番屋香港／Ichibanya Hong Kong Limited<br>イチバンヤUK／Ichibanya UK Limited<br>壱番屋国際台湾／Ichibanya International Taiwan Inc. |
| その他食品関連事業<br>Other Food Related Business | ヴォークス・トレーディング／Vox Trading Co., Ltd.<br>ティムフード / Tim Food Co., Ltd.<br>ジャワアグリテック / PT. Java Agritech<br>ハウス物流サービス／House Logistics Service Corporation<br>ハウス食品分析テクノサービス／House Food Analytical Laboratory Inc. |
| その他<br>Other | ハウス食品グループ本社／House Foods Group Inc.<br>ハウスビジネスパートナーズ／ House Business Partners Corporation<br>パッチワークキルト／PatchworkQuilt Inc. |

**5.事業セグメント別　主な売上高推移/Trends in Net Sales by Business Segment**

| | | 22.3期(FY2021)<br>通期(Full year) | 23.3期(FY2022)<br>通期(Full year) | 24.3期(FY2023)<br>通期(Full year) | 25.3期(FY2024)<br>通期(Full year) | 26.3期(FY2025)<br>第2四半期(1H) | 26.3期(FY2025)<br>通期(Full year) | 27.3期(FY2026)<br>第2四半期(1H) |
|---|---|---|---|---|---|---|---|---|
| 香辛・調味加工食品事業/Spice/Seasoning/Processed Food Business | | | | | | | | |
| 家庭用/Household Use Business | | | | | | | | |
| ルウカレー ※3 | 百万円 | 36,475 | 35,810 | 38,176 | 40,101 | 19,903 | 40,811 | 21,261 |
| Curry roux | Million yen | | | | | | | |
| ルウシチュー ※3 | 百万円 | 12,321 | 12,298 | 12,232 | 12,646 | 3,585 | 12,677 | 3,879 |
| Stew roux | Million yen | | | | | | | |
| ルウハヤシ ※3 | 百万円 | 5,145 | 5,011 | 5,427 | 5,986 | 3,008 | 6,137 | 3,335 |
| Hashed beef sauce roux | Million yen | | | | | | | |
| スパイス ※3 | 百万円 | 21,412 | 21,365 | 22,305 | 22,950 | 11,908 | 23,603 | 12,170 |
| Spice | Million yen | | | | | | | |
| レトルトカレー ※3 | 百万円 | 16,496 | 17,822 | 17,836 | 18,657 | 8,694 | 17,491 | 9,003 |
| Retort pouched curry | Million yen | | | | | | | |
| ラーメン ※3 | 百万円 | 7,672 | 7,777 | 8,623 | 8,846 | 4,267 | 9,214 | 4,468 |
| Packaged noodles | Million yen | | | | | | | |
| スナック ※3 | 百万円 | 6,539 | 7,183 | 8,061 | 6,447 | 2,938 | 6,170 | 2,730 |
| Snack | Million yen | | | | | | | |
| デザート ※3 | 百万円 | 3,558 | 3,282 | 3,285 | 3,185 | 1,614 | 2,888 | 1,538 |
| Dessert | Million yen | | | | | | | |
| ハウスギャバン | 百万円 | ― | ― | 26,441 | 28,043 | 14,316 | 29,103 | 15,020 |
| House Gaban Corporation | Million yen | | | | | | | |
| 健康食品事業/Health Food Business | | | | | | | | |
| ウコンの力 ※3 | 百万円 | 4,021 | 5,464 | 6,310 | 6,263 | 2,887 | 6,083 | 3,017 |
| Ukon No Chikara | Million yen | | | | | | | |
| C1000 ※3 | 百万円 | 4,245 | 4,180 | 4,267 | 4,565 | 2,648 | 4,948 | 2,544 |
| | Million yen | | | | | | | |
| 1日分のビタミン ※3 | 百万円 | 4,297 | 4,769 | 4,641 | 4,544 | 2,261 | 4,208 | 2,171 |
| Ichinichibun No Vitamin | Million yen | | | | | | | |

※3 製品別実績は出荷ベースの参考値/Results by product are based on shipments and are for reference only.

**6.グループ会社数/Number of Group Companies**

| | | 22.3期(FY2021)<br>通期(Full year) | 23.3期(FY2022)<br>通期(Full year) | 24.3期(FY2023)<br>通期(Full year) | 25.3期(FY2024)<br>通期(Full year) | 26.3期(FY2025)<br>第2四半期(1H) | 26.3期(FY2025)<br>通期(Full year) | 27.3期(FY2026)<br>第2四半期(1H) |
|---|---|---|---|---|---|---|---|---|
| 連結子会社数<br>Consolidated subsidiaries | 社<br>Companies | 37 | 42 | 44 | 48 | 50 | 50 | 51 |
| 国内<br>Japan | 社<br>Companies | 15 | 16 | 18 | 21 | 21 | 21 | 22 |
| 海外<br>Overseas | 社<br>Companies | 22 | 26 | 26 | 27 | 29 | 29 | 29 |
| 持分法適用関連会社<br>Equity-method affiliates | 社<br>Companies | 5 | 5 | 4 | 5 | 5 | 4 | 4 |
| 国内<br>Japan | 社<br>Companies | 2 | 2 | 2 | 2 | 2 | 2 | 2 |
| 海外<br>Overseas | 社<br>Companies | 3 | 3 | 2 | 3 | 3 | 2 | 2 |

**7.連結会社数の異動状況(2026年3月末→2026年9月末)/Change in Number of Consolidated Subsidiaries (FY2025 vs. FY2026 1H)**

| | | | |
|---|---|---|---|
| 連結子会社<br>Consolidated subsidiaries | 増加(1社)<br>Increase (1 companies) | 増加<br>Increase | me<br>me Co.,Ltd. |
| | 減少(0社)<br>Decrease (0 company) | 減少<br>Decrease | |
| 持分法適用関連会社<br>Equity-method affiliates | 増加(0社)<br>Increase (0 companies) | 増加<br>Increase | |
| | 減少(0社)<br>Decrease 0 company) | 減少<br>Decrease | |

**8.従業員数(※休職者・パートを除く)/Number of Employees(* Excluding those on leave of absence and part-time workers)**

| | | 22.3期(FY2021)<br>通期(Full year) | 23.3期(FY2022)<br>通期(Full year) | 24.3期(FY2023)<br>通期(Full year) | 25.3期(FY2024)<br>通期(Full year) | 26.3期(FY2025)<br>第2四半期(1H) | 26.3期(FY2025)<br>通期(Full year) | 27.3期(FY2026)<br>第2四半期(1H) |
|---|---|---|---|---|---|---|---|---|
| 従業員数<br>Number of employees | 人<br>People | 6,169 | 6,502 | 6,543 | 6,666 | 6,846 | 6,564 | 6,683 |

**9.設備投資/Capital Investment**

| | | 22.3期(FY2021)<br>通期(Full year) | 23.3期(FY2022)<br>通期(Full year) | 24.3期(FY2023)<br>通期(Full year) | 25.3期(FY2024)<br>通期(Full year) | 26.3期(FY2025)<br>第2四半期(1H) | 26.3期(FY2025)<br>通期(Full year) | 27.3期(FY2026)<br>第2四半期(1H) | 27.3期(FY2026)<br>修正予想<br>(Revised Forecast) |
|---|---|---|---|---|---|---|---|---|---|
| 合計<br>Total | 百万円<br>Million yen | 12,976 | 15,813 | 15,059 | 15,030 | 7,062 | 17,697 | 7,402 | 16,800 |
| 設備投資<br>Capital investment | 百万円<br>Million yen | 12,425 | 15,239 | 14,735 | 13,391 | 6,332 | 16,379 | 7,199 | 16,500 |
| 香辛・調味加工食品事業<br>Spice / Seasoning / Processed Food Business | 百万円<br>Million yen | 5,647 | 5,539 | 6,536 | 5,452 | 2,387 | 6,535 | 3,001 | — |
| 健康食品事業<br>Health Food Business | 百万円<br>Million yen | 237 | 139 | 675 | 1,108 | 968 | 1,908 | 334 | — |
| 海外食品事業<br>International Food Business | 百万円<br>Million yen | 3,895 | 6,278 | 3,971 | 2,033 | 452 | 1,873 | 1,181 | — |
| 外食事業<br>Restaurant Business | 百万円<br>Million yen | 1,411 | 1,355 | 2,369 | 3,139 | 1,854 | 4,232 | 1,135 | — |
| その他食品関連事業<br>Other Food Related Business | 百万円<br>Million yen | 609 | 473 | 436 | 472 | 162 | 351 | 33 | — |
| 共通<br>Adjustment | 百万円<br>Million yen | 628 | 1,455 | 747 | 1,187 | 510 | 1,482 | 1,516 | — |
| リース<br>Leases | 百万円<br>Million yen | 551 | 573 | 324 | 1,639 | 730 | 1,317 | 203 | 300 |

**10.減価償却費/ Depreciation**

| | | 22.3期(FY2021)<br>通期(Full year) | 23.3期(FY2022)<br>通期(Full year) | 24.3期(FY2023)<br>通期(Full year) | 25.3期(FY2024)<br>通期(Full year) | 26.3期(FY2025)<br>第2四半期(1H) | 26.3期(FY2025)<br>通期(Full year) | 27.3期(FY2026)<br>第2四半期(1H) | 27.3期(FY2026)<br>修正予想<br>(Revised Forecast) |
|---|---|---|---|---|---|---|---|---|---|
| 合計<br>Total | 百万円<br>Million yen | 11,239 | 12,045 | 13,278 | 13,689 | 6,959 | 14,071 | 6,826 | 13,900 |
| 減価償却費<br>Depreciation | 百万円<br>Million yen | 10,941 | 11,628 | 12,719 | 12,940 | 6,521 | 13,195 | 6,382 | 13,000 |
| 香辛・調味加工食品事業<br>Spice / Seasoning / Processed Food Business | 百万円<br>Million yen | 4,832 | 5,135 | 5,046 | 4,586 | 2,169 | 4,455 | 2,262 | - |
| 健康食品事業<br>Health Food Business | 百万円<br>Million yen | 668 | 521 | 404 | 433 | 220 | 479 | 270 | - |
| 海外食品事業<br>International Food Business | 百万円<br>Million yen | 1,476 | 1,973 | 3,061 | 3,667 | 1,828 | 3,683 | 1,685 | - |
| 外食事業<br>Restaurant Business | 百万円<br>Million yen | 2,844 | 2,916 | 3,026 | 3,038 | 1,647 | 3,336 | 1,717 | - |
| その他食品関連事業<br>Other Food Related Business | 百万円<br>Million yen | 495 | 505 | 511 | 493 | 259 | 462 | 120 | - |
| 共通<br>Adjustment | 百万円<br>Million yen | 625 | 579 | 671 | 723 | 397 | 780 | 328 | - |
| 支払リース料<br>Lease payments | 百万円<br>Million yen | 298 | 417 | 558 | 749 | 438 | 876 | 444 | 900 |

**11.販売費及び一般管理費推移/Selling, General and Administrative Expenses**

| | | 22.3期(FY2021)<br>通期(Full year) | 23.3期(FY2022)<br>通期(Full year) | 24.3期(FY2023)<br>通期(Full year) | 25.3期(FY2024)<br>通期(Full year) | 26.3期(FY2025)<br>第2四半期(1H) | 26.3期(FY2025)<br>通期(Full year) | 27.3期(FY2026)<br>第2四半期(1H) |
|---|---|---|---|---|---|---|---|---|
| 販売費及び一般管理費計 | 百万円 | 75,776 | 81,218 | 89,486 | 95,907 | 49,961 | 99,845 | 51,055 |
| Selling, general and administrative expenses | Million yen | | | | | | | |
| 広告宣伝費 | 百万円 | 8,122 | 8,042 | 7,749 | 8,347 | 4,125 | 8,173 | 4,590 |
| Advertising expenses | Million yen | | | | | | | |
| 運送費及び保管費 | 百万円 | 10,992 | 12,093 | 13,021 | 13,376 | 6,682 | 12,995 | 6,029 |
| Transportation and storage costs | Million yen | | | | | | | |
| 販売手数料 | 百万円 | 122 | 115 | 120 | 93 | 66 | 119 | 62 |
| Sales commission | Million yen | | | | | | | |
| 販売促進費 | 百万円 | 2,968 | 3,263 | 3,657 | 3,910 | 2,222 | 4,405 | 2,236 |
| Promotion expenses | Million yen | | | | | | | |
| 人件費 | 百万円 | 27,708 | 28,753 | 32,204 | 35,074 | 18,554 | 37,214 | 19,423 |
| Personnel expenses | Million yen | | | | | | | |
| 研究開発費 | 百万円 | 4,417 | 4,434 | 4,625 | 4,776 | 2,389 | 4,799 | 2,437 |
| Research and development expenses | Million yen | | | | | | | |
| のれん償却額 | 百万円 | 45 | 237 | 904 | 1,128 | 266 | 502 | 231 |
| Amortization of goodwill | Million yen | | | | | | | |
| その他 | 百万円 | 21,404 | 24,281 | 27,205 | 29,203 | 15,656 | 31,639 | 16,047 |
| Other | Million yen | | | | | | | |

**12.営業外損益推移/Non-Operating Income (Expenses)**

| | | 22.3期(FY2021)<br>通期(Full year) | 23.3期(FY2022)<br>通期(Full year) | 24.3期(FY2023)<br>通期(Full year) | 25.3期(FY2024)<br>通期(Full year) | 26.3期(FY2025)<br>第2四半期(1H) | 26.3期(FY2025)<br>通期(Full year) | 27.3期(FY2026)<br>第2四半期(1H) |
|---|---|---|---|---|---|---|---|---|
| 営業外収益計 | 百万円 | 3,719 | 2,846 | 2,781 | 3,020 | 1,453 | 2,974 | 1,585 |
| Non-operating income | Million yen | | | | | | | |
| 受取利息・有価証券利息 | 百万円 | 240 | 315 | 364 | 433 | 171 | 415 | 232 |
| Interest income | Million yen | | | | | | | |
| 受取配当金 | 百万円 | 693 | 759 | 854 | 982 | 457 | 896 | 512 |
| Dividend income | Million yen | | | | | | | |
| 持分法による投資利益 | 百万円 | ― | 139 | 75 | 183 | ― | 246 | ― |
| Share of profit of entities accounted for using equity method | Million yen | | | | | | | |
| 受取家賃 | 百万円 | 854 | 878 | 884 | 877 | 444 | 891 | 447 |
| Rental income from buildings | Million yen | | | | | | | |
| 為替差益 | 百万円 | 353 | 110 | 23 | ― | ― | ― | ― |
| Foreign exchange gains | Million yen | | | | | | | |
| 補助金収入 | 百万円 | 1,026 | 247 | ― | ― | ― | ― | ― |
| Subsidy income | Million yen | | | | | | | |
| その他 | 百万円 | 553 | 397 | 581 | 546 | 381 | 526 | 395 |
| Other | Million yen | | | | | | | |
| 営業外費用計 | 百万円 | 1,821 | 1,232 | 1,165 | 1,636 | 873 | 1,694 | 966 |
| Non-operating expenses | Million yen | | | | | | | |
| 支払利息 | 百万円 | 61 | 297 | 177 | 98 | 199 | 394 | 214 |
| Interest expenses | Million yen | | | | | | | |
| 為替差損 | 百万円 | ― | ― | ― | 463 | 70 | 120 | 128 |
| Foreign exchange losses | Million yen | | | | | | | |
| 賃貸費用 | 百万円 | 691 | 690 | 712 | 676 | 343 | 704 | 345 |
| Rental expenses | Million yen | | | | | | | |
| 持分法による投資損失 | 百万円 | 322 | ― | ― | ― | 18 | ― | 65 |
| Share of loss of entities accounted for using equity method | Million yen | | | | | | | |
| 訴訟関連費用 | 百万円 | 281 | 49 | 14 | ― | ― | ― | ― |
| Litigation expenses | Million yen | | | | | | | |
| その他 | 百万円 | 465 | 197 | 263 | 398 | 243 | 476 | 214 |
| Other | Million yen | | | | | | | |

**13.特別損益推移/Extraordinary Income (Losses)**

| | | 22.3期(FY2021)<br>通期(Full year) | 23.3期(FY2022)<br>通期(Full year) | 24.3期(FY2023)<br>通期(Full year) | 25.3期(FY2024)<br>通期(Full year) | 26.3期(FY2025)<br>第2四半期(1H) | 26.3期(FY2025)<br>通期(Full year) | 27.3期(FY2026)<br>第2四半期(1H) |
|---|---|---|---|---|---|---|---|---|
| 特別利益計 | 百万円 | 3,375 | 4,466 | 9,437 | 4,894 | 4,577 | 7,523 | 9,042 |
| Extraordinary income | Million yen | | | | | | | |
| 固定資産売却益 | 百万円 | 194 | 971 | 7 | 288 | 15 | 1,993 | 271 |
| Gain on sale of non-current assets | Million yen | | | | | | | |
| 投資有価証券売却益 | 百万円 | 3,099 | 3,345 | 2,392 | 4,401 | 4,470 | 4,726 | 8,764 |
| Gain on sale of investment securities | Million yen | | | | | | | |
| 関係会社株式売却益 | 百万円 | ― | ― | ― | ― | ― | 633 | ― |
| Gain on sale of shares of subsidiaries and associates | Million yen | | | | | | | |
| 店舗売却益 | 百万円 | 74 | 143 | 35 | 122 | 15 | 48 | 2 |
| Gain on sale of restaurants | Million yen | | | | | | | |
| 退職給付制度改定益 | 百万円 | ― | ― | 6,988 | ― | 72 | 72 | ― |
| Gain on revision of retirement benefit plan | Million yen | | | | | | | |
| その他 | 百万円 | 7 | 8 | 16 | 83 | 5 | 51 | 5 |
| Other | Million yen | | | | | | | |
| 特別損失計 | 百万円 | 1,130 | 1,451 | 3,247 | 6,084 | 889 | 9,386 | 581 |
| Extraordinary losses | Million yen | | | | | | | |
| 固定資産売却損 | 百万円 | 6 | 57 | 20 | 9 | 0 | 12 | 13 |
| Loss on sale of non-current assets | Million yen | | | | | | | |
| 固定資産除却損 | 百万円 | 385 | 248 | 398 | 249 | 382 | 793 | 67 |
| Loss on retirement of non-current assets | Million yen | | | | | | | |
| 投資有価証券売却損 | 百万円 | ― | 1 | ― | ― | ― | ― | ― |
| Loss on sale of investment securities | Million yen | | | | | | | |
| 投資有価証券評価損 | 百万円 | 99 | 321 | 294 | 283 | 161 | 215 | 174 |
| Loss on valuation of investment securities | Million yen | | | | | | | |
| 会員権評価損 | 百万円 | ― | 1 | 7 | 0 | 8 | 8 | 12 |
| Loss on valuation of membership | Million yen | | | | | | | |
| 減損損失 | 百万円 | 636 | 785 | 2,523 | 5,540 | 336 | 8,322 | 315 |
| Impairment losses | Million yen | | | | | | | |
| その他 | 百万円 | 5 | 39 | 4 | 4 | 2 | 35 | 0 |
| Other | Million yen | | | | | | | |

**参考1：国内市場規模/Reference 1: Domestic market scale**

| | | 2022年度 FY2022 | 2023年度 FY2023 | 2024年度 FY2024 | 2025年度 FY2025 |
|---|---|---|---|---|---|
| ルウカレー | 億円 | 471 | 506 | 523 | 538 |
| Curry roux | Billion yen | 47.1 | 50.6 | 52.3 | 53.8 |
| ルウシチュー | 億円 | 184 | 190 | 191 | 191 |
| Stew roux | Billion yen | 18.4 | 19.0 | 19.1 | 19.1 |
| ルウハヤシ | 億円 | 64 | 71 | 73 | 74 |
| Hashed beef sauce roux | Billion yen | 6.4 | 7.1 | 7.3 | 7.4 |
| レトルトカレー | 億円 | 833 | 877 | 893 | 890 |
| Retort pouched curry | Billion yen | 83.3 | 87.7 | 89.3 | 89.0 |
| スパイストータル | 億円 | 905 | 948 | 982 | 1,028 |
| Spice | Billion yen | 90.5 | 94.8 | 98.2 | 102.8 |

（出典）：㈱インテージSRI+、SCIを元に当社が算出（2022.4～2026.3）/Source: Prepared by the Company based on Intage SRI+ and SCI data (April 2022 - March 2026)

**参考2：㈱壱番屋子会社時（2015年12月）に発生したのれんや無形固定資産の償却スケジュール**
**Reference 2: Schedule for amortization of goodwill and intangible assets generated at the time of Ichibanya Co., Ltd. became a subsidiary (December 2015)**

| 単位：百万円/Million yen | 償却期間 Amortization period | 償却完了時期 Amortization completed | 22.3期(FY2021) 通期(Full year) | 23.3期(FY2022) 通期(Full year) | 24.3期(FY2023) 通期(Full year) | 25.3期(FY2024) 通期(Full year) | 26.3期(FY2025) 通期(Full year) | 27.3期(FY2026) 予想(Forecast) |
|---|---|---|---|---|---|---|---|---|
| のれん等償却額計<br>Total amortization of goodwill, etc. | － | － | 1,326 | 1,326 | 1,326 | 1,326 | 1,326 | 1,326 |
| のれん<br>Goodwill | 5年<br>5years | 21.3期<br>FY2020 | ― | ― | ― | ― | ― | ― |
| 商標権<br>Trademark right | 42年<br>42years | 58.3期<br>FY2057 | 526 | 526 | 526 | 526 | 526 | 526 |
| 契約関連無形資産<br>Contract-related intangible assets | 30年<br>30years | 46.3期<br>FY2045 | 800 | 800 | 800 | 800 | 800 | 800 |

※16.3期第4四半期から償却開始/Amortization began in the fourth quarter of FY2015.