

Genky DrugStores	FY2017	FY2018	FY2019	FY2020	FY2021	→Apply revenue recognition standards																		FY2027 Result	FY2027 Forecast							
						FY2022	FY2023	FY2024					FY2025	FY2026					FY2027	1Q	2Q	3Q	4Q									
								1Q	2Q	3Q	4Q	1Q		2Q	3Q	4Q	1Q	2Q							3Q	4Q						
Store Opening	45	30	36	49	46	43	30	1Q	2	5	3	21	31	6	9	10	29	54	3	17	11	26	57	9	0	0	0	9	9	18	39	75
Fukui Pref.	5	8	7	4	9	5	3		1		1	3	5	2	1	4	5	12	0	0	0	4	4	2	0	1	1	1	4	0	4	
Ishikawa Pref.	3	2	3	19	8	7	5		1	2		3	6	1	4	1	1	7	0	4	1	1	7	0	1	5	5	11	0	11		
Gifu Pref.	26	10	17	7	7	4	4			1		5	6	1	3		1	5	0	2	1	5	8	3	0	1	4	8	3	8		
Aichi Pref.	11	10	9	19	22	19	10			2		8	10		2	6	13	21	2	11	6	9	28	3	3	6	7	20	36	3	36	
Shiga Pref.						8	8			2	1	1	4	2	1		7	10	0	0	3	7	10	1	1	2	4	9	16	1	16	
Store Closing	3	4	2	3	1	0	7		3	2	1	1	7	1	0	0	2	3	2	0	0	2	3	2		1	2	5	2	5		
Renovation				1	1	21	3			3		1	1	2	3	0	3	8	2				8	2	4	1	2	9	2	9		
Total stores	192	218	252	298	343	386	409						433	436	444	453	480	480	482	499	510	534	534	541	541	541	541	541	541	541	604	

(million Yen*)																										(million Yen*)				
																										*The figures are rounded to the nearest million yen				
Revenue	83,400	94,869	103,897	123,603	142,376	154,639	169,059	46,872	45,096	44,620	48,273	184,860	50,050	48,709	48,624	53,403	200,787	56,042	53,219	52,449	58,929	220,639	59,503	59,503	59,796	59,208	59,120	65,877	244,000	
YoY		+13.8%	+9.5%	+15.2%	+19.0%	+8.6%	+9.3%	+10.0%	+9.2%	+10.6%	+7.6%	+9.3%	+6.8%	+8.0%	+9.0%	+10.6%	+8.6%	+12.0%	+9.3%	+7.9%	+10.3%	+9.9%	+6.2%	+6.2%	+6.7%	+11.3%	+12.7%	+11.8%	+10.6%	
SSS		+3.5%	+3.0%	+8.4%	+6.1%	+1.1%	+2.5%	+7.6%	+6.6%	+7.9%	+4.7%	+6.7%	+3.5%	+3.3%	+3.5%	+3.6%	+3.5%	+5.8%	+2.5%	+0.5%	+2.9%	+2.9%	△1.1%	△0.1%	+4.5%	+5.3%	+4.3%	+3.5%		
Gross profit	19,425	21,897	24,419	26,712	30,289	30,954	34,554	9,347	9,435	8,856	9,982	37,621	10,103	9,805	9,866	11,115	40,890	11,348	10,930	10,536	12,111	44,924	12,104	12,104	12,005	12,225	12,044	13,626	49,900	
YoY		+12.7%	+11.5%	+9.4%	+13.4%	+2.2%	+11.6%	+8.9%	+10.4%	+7.8%	+8.4%	+8.9%	+8.1%	+3.9%	+11.4%	+11.3%	+8.7%	+12.3%	+11.5%	+6.8%	+9.0%	+9.9%	+6.7%	+5.8%	+11.9%	+14.3%	+12.5%	+11.1%		
Gross Margin	23.29%	23.08%	23.50%	21.61%	21.27%	20.02%	20.44%	19.94%	20.92%	19.85%	20.68%	20.35%	20.19%	20.13%	20.29%	20.81%	20.36%	20.25%	20.54%	20.09%	20.55%	20.36%	20.34%	20.08%	20.65%	20.37%	20.68%	20.45%		
SG&A *	15,576	17,768	20,409	22,370	23,995	25,279	27,845	7,332	7,064	6,748	7,462	28,606	7,831	7,482	7,623	8,296	31,231	8,431	8,128	8,231	9,148	33,939	9,341	9,377	9,015	9,195	10,312	37,900		
YoY		+14.1%	+14.9%	+9.6%	+7.3%	+5.4%	+10.1%	+4.8%	+4.4%	(1.0%)	+2.8%	+2.7%	+6.8%	+5.9%	+13.0%	+11.2%	+9.2%	+7.7%	+8.6%	+8.0%	+10.3%	+8.7%	+10.8%	△72.5%	+11.2%	+10.9%	+11.7%	+12.7%		
/sales	18.68%	18.73%	19.64%	18.10%	16.85%	16.35%	16.47%	15.64%	15.66%	15.12%	15.46%	15.47%	15.65%	15.36%	15.68%	15.54%	15.55%	15.04%	15.27%	15.69%	15.52%	15.38%	15.70%	15.68%	15.23%	15.55%	15.65%	15.53%		
Labor costs	5,473	6,305	7,693	8,699	9,791	11,154	11,815	3,192	3,015	2,802	3,206	12,215	3,305	3,137	3,190	3,452	13,084	3,492	3,235	3,340	3,659	13,726	3,676	3,676	3,678	3,560	3,649	4,122	15,009	
/sales	6.6%	6.6%	7.4%	7.0%	6.9%	7.2%	7.0%	6.8%	6.7%	6.3%	6.6%	6.6%	6.6%	6.4%	6.6%	6.5%	6.5%	6.2%	6.1%	6.4%	6.2%	6.2%	6.2%	6.2%	6.0%	6.2%	6.3%	6.2%		
Sales promotion costs	2,123	2,562	2,794	3,034	2,928	1,124	1,329	349	367	365	379	1,460	411	385	393	455	1,644	467	502	450	532	1,951	568	568	560	538	542	608	2,248	
/sales	2.5%	2.7%	2.7%	2.5%	2.1%	0.7%	0.8%	0.7%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%	0.8%	0.9%	0.8%	0.8%	0.9%	0.9%	0.9%	0.9%	1.0%	0.9%	0.9%	0.9%	0.9%	0.9%	0.9%	
Equipment costs	6,636	7,496	8,452	9,002	9,550	11,206	13,217	3,317	3,181	3,168	3,320	12,986	3,650	3,496	3,570	3,743	14,459	3,974	3,838	3,902	4,261	15,975	4,517	4,517	4,549	4,277	4,315	4,755	17,895	
/sales	8.0%	7.9%	8.1%	7.3%	6.7%	7.2%	7.8%	7.1%	7.1%	7.1%	6.9%	7.0%	7.3%	7.2%	7.3%	7.0%	7.2%	7.1%	7.2%	7.4%	7.2%	7.2%	7.6%	7.6%	7.2%	7.3%	7.2%	7.3%	7.2%	
General costs	1,344	1,405	1,470	1,636	1,726	1,795	1,483	474	501	413	557	1,945	465	463	469	647	2,044	498	552	539	696	2,286	580	580	591	640	689	827	2,748	
/sales	1.6%	1.5%	1.4%	1.3%	1.2%	1.2%	0.9%	1.0%	1.1%	0.9%	1.2%	1.1%	0.9%	1.0%	1.0%	1.2%	1.0%	0.9%	1.0%	1.0%	1.2%	1.0%	1.0%	1.0%	1.0%	1.1%	1.2%	1.3%	1.1%	
Operating profit	3,849	4,129	4,010	4,342	6,295	5,675	6,709	2,015	2,372	2,108	2,520	9,015	2,273	2,324	2,243	2,819	9,659	2,916	2,801	2,305	2,963	10,985	2,763	2,763	2,628	3,210	2,848	3,314	12,000	
YoY		+7.3%	(2.9%)	+8.3%	+45.0%	(9.8%)	+18.2%	+27.2%	+33.3%	+51.2%	+29.1%	+34.4%	+12.8%	(2.0%)	+6.4%	+11.8%	+7.1%	+28.3%	+20.5%	+2.7%	+5.1%	+13.7%	△5.3%	△74.8%	(9.9%)	+14.6%	+23.6%	+11.8%	+9.2%	
/sales	4.6%	4.4%	3.9%	3.5%	4.4%	3.7%	4.0%	4.3%	5.3%	4.7%	5.2%	4.9%	4.5%	4.8%	4.6%	5.3%	4.8%	5.2%	5.3%	4.4%	5.0%	5.0%	4.6%	4.6%	4.4%	5.4%	4.8%	5.0%	4.9%	
Ordinary profit	4,090	4,378	4,305	4,566	6,601	6,087	7,079	2,089	2,406	2,194	2,579	9,268	2,300	2,422	2,324	2,853	9,899	2,959	2,884	2,326	2,989	11,158	2,741	2,741	2,653	3,235	2,873	3,339	12,100	
YoY		+7.0%	(1.7%)	+6.1%	+44.6%	(7.8%)	+16.3%	+23.7%	+28.4%	+47.5%	+27.0%	+30.9%	+10.1%	+0.7%	+5.9%	+10.6%	+6.8%	+28.7%	+19.1%	+0.1%	+4.8%	+12.7%	△7.4%	△75.4%	(10.4%)	+12.2%	+23.5%	+11.7%	+8.4%	
/sales	4.9%	4.6%	4.1%	3.7%	4.6%	3.9%	4.2%	4.5%	5.3%	4.9%	5.3%	5.0%	4.6%	5.0%	4.8%	5.3%	4.9%	5.3%	5.4%	4.4%	5.1%	5.1%	4.6%	4.6%	4.4%	5.5%	4.9%	5.1%	5.0%	
Net Income	2,846	3,118	2,697	2,755	4,832	4,421	4,765	1,445	1,643	1,368	1,869	6,325	1,584	1,684	1,605	2,194	7,067	2,037	1,983	1,601	2,254	7,875	1,879	1,879	1,900	2,200	1,900	2,200	8,200	
YoY		+9.6%	(13.5%)	+2.2%	+75.4%	(8.5%)	+7.8%	+31.1%	+40.6%	+31.3%	+28.7%	+32.7%	+9.7%	+2.5%	+17.3%	+17.4%	+11.7%	+28.6%	+17.8%	(0.2%)	+2.7%	+11.4%	△7.8%	△76.1%	(6.7%)	+10.9%	+18.7%	(2.4%)	+4.1%	
/sales	3.4%	3.3%	2.6%	2.2%	3.4%	2.9%	2.8%	3.1%	3.6%	3.1%	3.9%	3.4%	3.2%	3.5%	3.3%	4.1%	3.5%	3.6%	3.7%	3.1%	3.8%	3.6%	3.2%	3.2%	3.2%	3.7%	3.2%	3.3%	3.4%	
*Main items of SG&A expenses																														
Labor costs Salary, bonus, recruitment costs, training costs, statutory welfare costs																														
Sales promotion costs Advertising and promotion costs, cashless fees																														
Equipment costs Depreciation, rent, lease fees, utility costs, repair costs																														
General costs Taxes, advisory fees, and payment fees																														
Our net income forecast incorporates the loss of eligibility for tax credits																														

Genky DrugStores	→Apply revenue recognition standards													under the new accounting system, as well as the impact of the "Defense Special Corporate Tax", among other factors.																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																			
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